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JAWATANKUASA PEGUAM PULAU PINANG PENANG BAR COMMITTEE

Small Practice 1/26

16 April 2026

To Members and Pupils-In-Chambers of the Penang Bar,

Survey on Issues Faced by Small Practices in Penang

The Penang Bar Committee, through the Small Practice Subcommittee, is conducting a survey to gather feedback on the issues and challenges faced by small practices in Penang.

The purpose of this survey is to better understand the practical concerns experienced by members in small firms, including operational, financial, regulatory, technological, manpower and practice-related issues. The feedback collected will assist the Committee in identifying areas where support, engagement, and possible initiatives may be considered.

Members who are practising in small firms are kindly requested to participate in this survey and submit their responses via the link provided [here](#) on or before 29 April 2026.

Your participation and feedback are important and greatly appreciated.

Thank you.

Gowri Subaiyyah and Wong Vi Vian
Co-Chairpersons
Small Practice Subcommittee